

2016 Annual Report: Connecting people and places to opportunity





Connecting the people and places of urban Indianapolis to real opportunity takes planning, partners, and a whole lotta LOVE



What is the plan?

LISC's goal is to develop and sustain Indianapolis neighborhoods to a level of vitality that will equip them to retain and attract diverse residents, jobs and business investments. In 2016, LISC continued implementing our Strategic Plan which seeks to transform neighborhoods and improve lives by strategic investments in: Livability, Opportunity, Vitality and Education.

Partnering for collective impact

We directly assisted 30 community-based organizations with program grants totaling **\$1,779,557.** In all, Indianapolis LISC collaborated with more than 200 distinct organizational partners. We convened neighborhood and city-wide partners around five key initiatives:

GREAT PLACES

Great Places 2020 seeks to transform Marion County neighborhoods into dynamic centers of culture, commerce and community. In 2016, three Great Places unveiled strategic plans and new neighborhood branding.

Two new Great Places were selected: Twin Aire and 25th and MLK.

To date, \$105M in co-investment has been committed through 2020 by various partners as part of the Great Places 2020 effort.



FOCUS:Works, FOstering Commercial Urban Strategies, is designed to bolster economic opportunity in Indianapolis urban neighborhoods.

In 2016, the program concentrated on two industrial districts: Mass Ave Industrial Corridor and East Washington Street, as well as, International Marketplace, an older suburban mall district.

Quality-of-Life Neighborhoods

In 2016, LISC continued to support seven Quality -of-Life neighborhoods: Near East, Near West, Northwest Area, Mid-North, Northeast Corridor, Southeast and So Indy.

New in 2016, the So Indy plan on the south-side brought together eight neighborhood associations and 398 stakeholders and identified 173 tangible action items to improve the neighborhood.



In 2016, the Indy Food Council focused on connecting food access to Great Places and Quality-of-Life neighborhoods.

LISC supported the Neighborhood Food Champions program, a grassroots effort focused on food leadership, as well as the Community Controlled Food Initiative and a new urban farm development in Northwest Area.



In 2016, LISC launched the Bridges to Careers Workforce Training Program at four Centers for Working Families. The program is focused on helping low-income workers build the skills necessary to earn a living wage.

We transitioned the Center for Working Families program management to United Way of Central Indiana.





Livability: Creating healthy, active and beautiful places

Our 2016 investments in Livability focused on creating safe, healthy and authentic places through creative placemaking, increased food access and encouraging active transportation.

- Continued creative placemaking projects in Great Places including West Michigan Street Festival, Cathead Press opening and 38th & Shine
- Supported healthy food initiatives in Northeast Corridor and Northwest Area
- Organized more than 20 Indy Food Council events, tracking over 8,585 people impacted by food-related initiatives in Quality-of-Life Neighborhoods
- Formed crime problem solving teams in Great Places
- Continued Tarkington Park renovation
- Began construction on Multi-Generational Art Park in River West
- Created Englewood Nature Playspace

Vitality:

Reviving a growing and diverse population

Building homes that are affordable to a wide range of people remained an important foundational piece of LISC's work in 2016.

- Last year, LISC originated more than \$3.9M in direct support for housing initiatives. This supported the construction or improvement of 391 housing units
- Improved eight houses in Northwest Area
- Loaned \$3M to rehabilitate 185 units of affordable housing in Northeast Corridor
- Helped three Great Places undergo a neighborhood branding process, resulting in three new identities
- Supported opening of Oxford Senior Apartments, providing 31 units of housing and producing net-zero energy use
- Collaborated with INHP and Indy Chamber to create anchor institution housing incentive program

Opportunity:

Fostering entrepreneurship and employment

Our efforts focused on building human capital, supporting existing businesses and redeveloping industrial and commercial property for viable new businesses.

- Invested \$1,261,754 in commercial, industrial and community spaces to support small businesses and job creation
- Leveraged \$4.30 in private funds for every \$1 LISC invested in creating Opportunity
- The FOCUS:Works program created 123 new jobs, helped open 31 new businesses, leveraged \$5.4M in capital investment for commercial development, assisted 72 businesses with zoning, training and access to capital, improved 30 facades and 354,378 sq. ft. of commercial space and readied 18 brownfields for development
- Secured site control of Concord Building
- Developed new home for Indy Convergence
- Facilitated the creation of Source River West as neighborhood entrepreneurship center, graduating first cohort of seven neighborhood entreprenuers
- Pia Urban Cafe and Market in Englewood Village opened

Education:

Offering excellent lifelong learning opportunities

LISC supports neighborhoods to provide educational opportunities from cradle to career including access to quality public schools and opportunities for adults to improve employment skills.

- The Bridges to Career Opportunity Program served 129
 people with 91 completing training, 55 attaining credentials
 and 48 placed in jobs. The average wage was \$10.73/hour
- Targeted in Great Places areas, Great Families 2020 received \$21M Social Innovation Fund grant to support twogenerational approaches to family stability
- Provided catalyst grant to John H. Boner Center to help improve School 15 as Innovation School
- Through Great Places planning, School 43 in Maple Crossing experienced stabilization and new leadership
- Commitment from Purdue University to develop Purdue Polytechnic High School in Englewood Village
- Saw the expansion of East Washington Branch Library



2016: By the Numbers

LISC

Indianapolis
Helping neighbors
build communities

\$40,223,950

Investment leveraged in other neighborhood development

2,300

Families served by Centers for Working Families

30

LISC-assisted community-based organizations

\$6,838,386

LISC investment in Indianapolis Neighborhoods

123

New jobs created

\$4,692,381

Loan Financing

\$366,448

Training, technical assistance and capacity building

391

Built and transformed units of housing

\$1,779,557

Program Grants

Businesses assisted by FOCUS

354,378

Built & transformed square feet of commercial space

48

People placed in jobs through Bridges to Career Opportunity Program

129

People served through Bridges to Career Opportunity Program





2016 Indianapolis LISC Local Advisory Board

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LISC is dedicated to helping community-based organizations transform distressed neighborhoods into healthy and sustainable communities good places to live, work, do business, and raise children.

Www.liscindianapolis.org



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Indianapolis
Helping neighbors
build communities