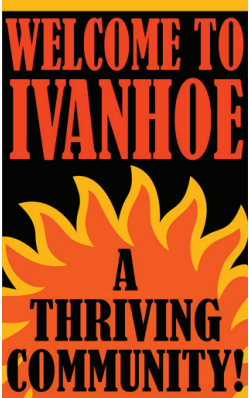




LISC
Greater Kansas City

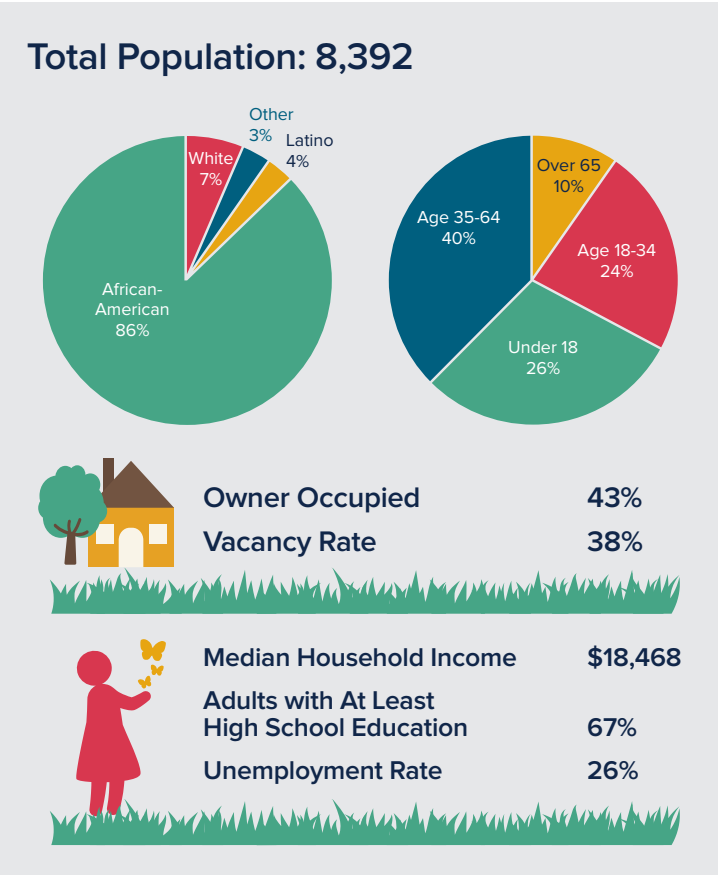
600 Broadway, Suite 280
Kansas City, MO 64105
(816) 753-0055
www.lisc.org/kansas_city



For more information contact:
Margaret May, Executive Director
Ivanhoe Neighborhood Council
Nutter Ivanhoe Neighborhood Center
3700 Woodland Avenue
Kansas City, MO 64109
(816) 921-6611
mmay@incthives.org
www.incthives.org

Ivanhoe

Quality of Life Plan Update 2016 - 2018



Our Mission

The Ivanhoe Neighborhood Council (INC) was organized in 1967 and re-organized in 1997 as a 501(c)(3) organization with a mission to build a “clean, beautiful, safe, and thriving neighborhood.” Governed by a Board of Directors, the organization’s four major committees share responsibility for the implementation of Ivanhoe’s Strategic Plan. The committees address the major areas required to change lives and revitalize the community including economic development, cleanliness, capacity building, housing, jobs, beautification, enrichment activities and improvement initiatives for families, youth and senior citizens.

NeighborhoodsNOW Accelerated

After 10 years of a comprehensive neighborhood revitalization strategy in Kansas City, LISC and its colleagues have come to understand four essential elements that are needed, in tandem, to accelerate progress: 1) Organized neighborhood leadership and collective efficacy; 2) Capital from multiple sources, which can be deployed in the target area; 3) Internal capacity and/or partnerships to do physical real estate development; 4) Alignment with the strategies and leadership of city government.

This 2016-2018 Quality of Life Plan invites stakeholders associated with each of these success factors to play an active role in fulfilling this neighborhood’s three key goals. By working together to cultivate and sustain the capacity for implementation, we can create a place where people lead lives filled with opportunity.



2016 - 2018 Implementation Plan

Organized For Success

INC is often considered one of the city's most dynamic examples of sustained progress as a successful neighborhood association and community development corporation (CDC). Since 2007, Greater Kansas City LISC has invested over \$650,000 to support Ivanhoe's development and build the capacity of the neighborhood to steward its Quality of Life Plan.

INC has built on its 2006 housing plan and the Green Impact Zone study to purchase the former Horace Mann School property and undertake construction of the first two phases of the Ivanhoe Gateway at 39th project, with seven duplexes and twelve senior cottages. Phase III planning for a mixed-use facility is underway and the project area has expanded south to 43rd Street and east to Prospect.

Similarly, INC's health initiatives have grown from pilot projects to full-fledged programs that garner support from diverse stakeholders throughout the Kansas City region. The program extends beyond the neighborhood boundaries and has grown consistently since implementation in 2011.

The next phase of INC's growth is to build staff capacity and to foster a high level of resident engagement in decision-making and program participation. With strong collaborative relationships across the region, Ivanhoe is poised to successfully implement its 2016-2018 Quality of Life plan goals.



DIRECTIONAL CUES	GOALS	STRATEGIES	MILESTONES	TIMING	IMPLEMENTATION STAKEHOLDERS
Strategic board development to expand expertise and connections Need for higher ROI on program revenues Ivanhoe brand is a viable neighborhood model	1 Build organizational capacity & leverage programmatic strengths	Increase organizational and programmatic staff capacity	Identify priority staffing needs Secure LISC's assistance in building case Secure funds and hire staff	Q1 2016 Q2 2016 Q3 2016	<div><div></div><div></div><div></div></div>
		Recruit new board member with fund development and philanthropic connections	Identify and vet potential candidates Board training and development Add new candidate to the board	Q1 2016 Q1 2016 Q1 2017	<div><div></div><div></div></div>
		Increase net revenue from Grown in Ivanhoe Farmer's Market	Obtain GAP, Certified Organic certifications Upgrade kitchen Become a competitive supplier	Q3 2016 - Q4 2018 Q2 2017 Q2 2017	<div><div></div><div></div><div></div><div></div><div></div></div>
		Develop and market the INC brand	Engage university business department Develop curriculum and training materials Participate in conferences and workshops	Q4 2016 Q1 2017 Q2 2017	<div><div></div><div></div><div></div></div>
High vacancy rate, both lots and houses Aging neighborhood housing stock and infrastructure Strategic development Staff hiring to increase sustainability as a CDC Build on the work of Green Impact Zone's neighborhood study	2 Advance revitalization efforts through residential & commercial development along 39th Street corridor	Complete implementation of Phases I - III of Ivanhoe Gateway at 39th Project	Complete construction for Phases I and II Complete plans for Phase III Identify and secure funding for Phase III Start construction for Phase III	Q2 2016 Q2 2016 Q3 2016 Q1 2017	<div><div></div><div></div><div></div><div></div></div>
		Develop and implement Phase IV – purchase lots, initiate construction, begin streetscape improvement	Identify lots, determine ownership and costs Put together funding package Purchase lots Initiate construction of in-fill housing	Q1 2016 Q2 2016 Q3 2016 Q3 2017	<div><div></div><div></div><div></div><div></div></div>
		Expand the Minor Home Repair program with special emphasis on homes in the target area	Identify homes for repair Submit a package to FHLB of Des Moines Implement first phase of work Implement second phase of work	Q1 2016 Q2 2016 Q2 2016 Q1 2017	<div><div></div><div></div><div></div><div></div></div>
		Build internal development staffing skills and capacity	Complete ROI and long-term sustainability plan Submit Enterprise Rose Arch. Fellow App Three-year Rose Fellowship begins	Q1 2016 Q1 2016 Q1 2017	<div><div></div><div></div><div></div></div>
Program gaps for underserved youth Active senior population and changing demographics Increase livability index with particular emphasis on neighborhood health and engagement categories	3 High resident engagement that supports & sustains a thriving neighborhood	Develop new and enhanced youth programming	Reactivate youth steering committee Develop partnership with key organizations Develop targeted programming Implement new programming	Q2 2016 Q2 2016 Q3 2016 Q1 2017	<div><div></div><div></div><div></div><div></div></div>
		Develop senior programming	Involve seniors in program development Initiate quarterly activities and events Include senior information in monthly newsletter	Q1 2016 Q2 2016 Q2 2016	<div><div></div><div></div><div></div></div>
		Repurpose vacant lots as Lots of Love	Establish two new lots Install cameras in all locations (5)	Q2 2017 Q1 2017	<div><div></div><div></div></div>
		Continue Hope, Heritage and History workshops	Identify funding source for workshops Develop new workshops Implement workshops	Q1 2016 Q2 2016 Q3 2016	<div><div></div></div>

IMPLEMENTATION STAKEHOLDERS

Neighborhood Organization	<div></div>	Cultivate KC • DeLaSalle Education Center • KC Community Gardens • Lincoln University • Master Gardeners • Urban Neighborhood Initiative • AARP • Kansas City Police Department • Front Porch Alliance • Macedonia Baptist Church • Gregg Tabernacle AME Church • University of Missouri Extension
Capital	<div></div>	Bank of America • Black Community Fund • FHLB of Des Moines • Hall Family Foundation • Ewing Marion Kauffman Foundation • Liberty Bank • James B. Nutter & Co. • Missouri Housing Development Corporation • United Way • Health Care Foundation of Greater Kansas City • KC Equity Fund • H&R Block Foundation • UMB Bank
Development Capacity	<div></div>	Fulson Group • UMKC • LISC • David Larrabee
Political Will	<div></div>	City of Kansas City • 3rd Dist. Council Members • Congressman Emmanuel Cleaver • Senator KiKi Curls