

Together
with
LSC

EAST SIDE

Launch Report | Land Use & Zoning | 2022

With Gratitude & Solidarity

The LISC WNY team is immensely grateful to the organizations, residents, and practitioners of the East Side communities who have shared, taught, and trusted us with their thoughts. Their experiences, especially within the context of the Covid-19 era, inspired us, and shaped the creation of this framework. We are constantly humbled by the leadership, strength and resiliency that we encounter daily from the people who call these places home.

We write these words as practitioners, working in partnership with community, centering the needs, lived experiences, wisdom and leadership of our Indigenous, Black and brown neighbors. We honor the sovereign Haudenosaunee (hoe-dee-no-SHOW-nee or hoe-den-oh-saw-nee) Six Nations, original stewards of this land we live on—the Mohawk, Cayuga, Onondaga, Oneida, Seneca and Tuscarora—and the places where the following work took place. May all that we do strive toward partnership with a spirit of reconciliation and collaboration. And from this reconciliation, let us begin to heal.

Acknowledgements

AARP
 African American Cultural Center
 African Heritage Food Cooperative
 Albright Knox Northland
 Arts Services Initiatives of WNY
 ASA Janitorial Services
 Bank of America
 Beau Fleauve Music & Arts
 Belmont Housing Resources
 for WNY, Inc.
 Bethesda World Harvest
 International Church
 Bianca 'L Period' McGraw, Poet
 Black Chamber of Commerce WNY
 Broadway Fillmore Neighborhood
 Housing Services
 Broadway Sattler Theater
 Buffalo Center for Arts & Technology
 Buffalo Center for Health Equity
 Buffalo Commons Charter School
 Buffalo Federation of
 Neighborhood Centers
 Buffalo Food Equity Network
 Buffalo Freedom Gardens
 Buffalo Go Green
 Buffalo Moose Club
 Buffalo Niagara Medical Campus
 Buffalo Olmsted Parks Conservancy
 Buffalo Public Schools
 Buffalo State College Small Business
 Development Center
 Buffalo Transit Riders United
 Buffalo United Front
 Buffalo Urban
 Development Corporation
 Buffalo Urban League
 Buffalo Urban Renewal Agency
 Canisius College
 Canisius Womens Business Center
 Catholic Charities
 Cedarland Development
 Corporation
 Centennial AME Zion Church
 Center for Entrepreneurial
 Leadership
 Central Terminal
 Restoration Corporation
 Charles Rockwell, Mailbox Artist
 Chris Vaugn
 Cicatelli Associates Inc.
 Citizens Alliance, Inc.
 Citizen's Bank
 City of Buffalo
 City of Buffalo Division
 of Citizens Services
 Coalition for Economic Justice
 Colored Girls Bike Too
 Community Action
 Organization of WNY
 Cornell ILR Co-Lab Buffalo
 Cory Haqq
 D!g Innovation Center
 Daryl Reding, Mailbox Artist
 Deja Marie, Mailbox Artist
 Delavan Grider Community Center
 Dorothea Edwards, Mailbox Artist
 East Side Avenues
 East Side Bike Club
 Eat Off Art
 Entrepreneurship for All
 Erie County Industrial
 Development Agency
 Erie County Office for Health Equity
 Erie County Office
 of Economic Development
 Erie County Youth Bureau
 Feed Buffalo
 Fillmore Forward
 Five Star Bank
 Front Seat Life
 Frontline Arts
 Food for the Spirit
 Fruit Belt Community Land Trust
 George Winfield,
 Cold Springs Resident
 Get Amp'd Photography & More
 Get Fokus'd Productions
 GOBike Buffalo
 Grassroots Gardens of WNY
 Greater Buffalo Niagara Regional
 Transportation Council
 Greater Eastside
 Field of Dreams Block Club
 Greater Jefferson Avenue
 Business Association
 Groundwork Buffalo
 Habitat for Humanity Buffalo
 Hallmark Planning & Development
 Hamlin Park Taxpayers Association
 Harmac
 Heart of the City Neighborhoods
 Highmark Blue Cross Blue Shield
 Housing Opportunities Made Equal
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 J. Dough, Mailbox Artist
 Jacques Planning & Consulting
 Jericho Road Community
 Health Center
 Jerusalem Moses, Mailbox Artist
 Jes Breathe Block Club
 Jillian Daniels, Mailbox Artist
 Juneteenth of Buffalo
 Kathleen Murphy, Mailbox Artist
 Kelly Ann Swartz, Mailbox Artist
 LaShonda Davis, Mailbox Artist
 Lauren A. Hood
 Lincoln Memorial United
 Methodist Church
 Locust Street Art
 Los Artistas del Barrio Buffalo
 Lt. Col. Matt Urban Center
 M&T Bank
 MarQes Enterprises
 Marquis "Ten Thousand" Burton
 Masten Block Club Coalition
 Medaille College
 Metro Community
 Development Corporation
 Mission Ignite
 Mount Olive CDC
 MRBS Inc
 Muhammad Zaman, Mailbox Artist
 Mustard Seed World
 Consulting Group
 Naila Ansari
 Native American Community
 Services of WNY
 NeighborWorks America
 NeuWater Associates, LLC
 Niagara Frontier
 Transportation Authority
 Niagara University
 Northland Beltline
 Taxpayers Association
 Northland Workforce
 Training Center
 Oishei Foundation
 Olmsted Park Conservancy
 Open Buffalo
 Otis & Woodlawn
 Neighborhood Association
 Pappy Martin
 Legacy Jazz Collective
 Partnership for the Public Good
 Polish Community
 Center of Buffalo, Inc.
 Population Health Collaborative
 Preservation Buffalo Niagara
 Pride in Place Buffalo Planning
 Team & Contributors
 Prospect Hill Consulting
 Pursuit Lending
 PUSH Buffalo
 R Kyndall Development
 Renata Toney
 Restore Our Community Coalition
 Sattler Theater
 Shared Mobility Inc.
 Sinatra Development
 SUNY Buffalo State
 SUNY Buffalo State-Small Business
 Development Center
 Tara Sasiadek, Mailbox Artist
 The Exchange at Beverly Gray
 The Foundry
 The Galactic Tribe
 / Wakanda Alliance
 TOP Enterprises, Inc.
 Torn Space Theater
 Trust for Public Land
 Ujima Theater
 Univera Healthcare
 University at Buffalo
 Center for Urban Studies
 University at Buffalo Food
 Systems Planning and
 Community Health Lab
 University at Buffalo
 Regional Institute
 University at Buffalo School
 of Architecture & Planning
 University District Community
 Development Association
 Urban Fruits and Veggies
 Urban Land Institute
 Urban Vantage
 vonetta t. rhodes, Poet
 Westminster Economic
 Development Initiative
 White Bicycle Design Studios
 Wise Young Builders
 WNY Foundation
 WNY Minority Media
 Professionals, Inc.
 WNY Urban Arts Collective
 WNY Women's Foundation
 Workforce Development Institute
 WSP

LISC Commitment

At its core, WITHIN makes space for community members to be the architects of their own neighborhoods. As an open, inclusive, community-driven initiative, we bring together neighborhood voices, trusted partners, and supportive funders in an effort to better the wellbeing of all who call Buffalo's East Side home. Together, we collaboratively identify projects that sustain positive momentum, and together, we get things done.

LISC WNY facilitated planning for three focus areas in the East Side, under the WITHIN WNY program. In alignment with the mission of LISC, to “forge resilient and inclusive communities of opportunity”, WITHIN supports community-activated progress. Centering the concept that to invest in a community, one must know the community, LISC WNY designed the WITHIN East Side process as a two-pronged approach—integrating economic development and quality-of-life planning.

Why an integrated methodology? The two types of planning efforts are largely intertwined. Both economic development and quality-of-life planning require understanding community history and dynamics, collaboratively identifying projects, building relationships with diverse stakeholders, and turning community priorities into progress. In this particular case, we also are planning to drive resources to effectively combat the underlying issues that have created inequities in the East Side.

LISC Commitment continued...

These neighborhoods were selected because of the existing dichotomy. People of color make up 78% of the East Side's total population¹, and this section of our city has not received the same level of investment as others. Showing immense resiliency, these communities still find ways to flourish even without resources; but without additional support and investment, these communities are at risk of displacement and erasure of culture and existing rich narratives. Intentionality is necessary to strengthen the connective tissue between residents and the surrounding developments.

In 2022, the neighborhoods are at a critical juncture. The nexus of adversity and previously unattainable support offers a unique opportunity to enhance these neighborhoods. The framework for WITHIN began with intention to ensure that community members were able to capitalize on imminent large-scale programs like the ESD East Side Corridor Economic Development Fund and lift community goals that still need attention and investment, powering the ideas and vision of the people. With the onset of COVID-19, this work became even more critical. The added trauma following the racist massacre on May 14, 2022, at the Tops Markets on Jefferson Avenue intensified the calls for action and assurance that the surge of funds and recovery efforts truly result in positive transformative change.

Throughout this process, we listened to hundreds of community members around their priorities for health, housing, jobs, small business, mobility, safety, development priorities, and culture. We analyzed demographics,

¹ [Buffalo Billion East Side Corridor Fund Report, 2019](#)

LISC Commitment continued...

economics, employment and housing trends, reviewed existing plans, examined neighborhood conditions, and interviewed stakeholders.

Embedded WITHIN is the intention to connect a diverse network of community builders who share a common purpose—to invest resources and exponentially broaden impacts. This document creates a shared understanding of this local multi-sector context with both on-the-ground organizations and regional funders.

The WITHIN East Side report includes:

- A clear statement of the community's guiding principles, goals and objectives;
- A focused list of prioritized investments and action for 2022–23 to kick start the effort;
- A series of initial performance metrics; and
- A list of additional opportunities for community implementation as resources allow.

Rather than asking one entity to adopt this plan, the project website will indicate which organizations have endorsed the plan and are committed to its implementation.

LISC Commitment continued...

This work is supported by an extensive, data rich analysis, outlining existing conditions, and a series of tools to allow community members to lead implementation: interactive online mapping tools, a development project tracker, a rubric for new development, and scenario planning tools.

The WITHIN East Side strategies are inspired and shaped by ideas and lessons from the neighborhoods. When applicable, WITHIN strategies are aligned with investment initiatives to connect the plan to plausible resources. The strategies call on community members to spark a movement, help neighbors thrive, and choose to stay. They call for community partners to forge new partnerships, drive progress, set the pace, and tap into the power of their neighborhoods. And they call for funders to power the ideas of the people, invest in inclusive and sustainable initiatives, and turn community priorities into progress.

LISC is committed to supporting the community's implementation of this vision through ongoing facilitation and communications support, training, technical assistance, grant writing and funding assistance. We are grateful for every community member that brought us to this important launch point. We are committed to supporting your collective implementation of this shared vision.

We look forward to celebrating your success.

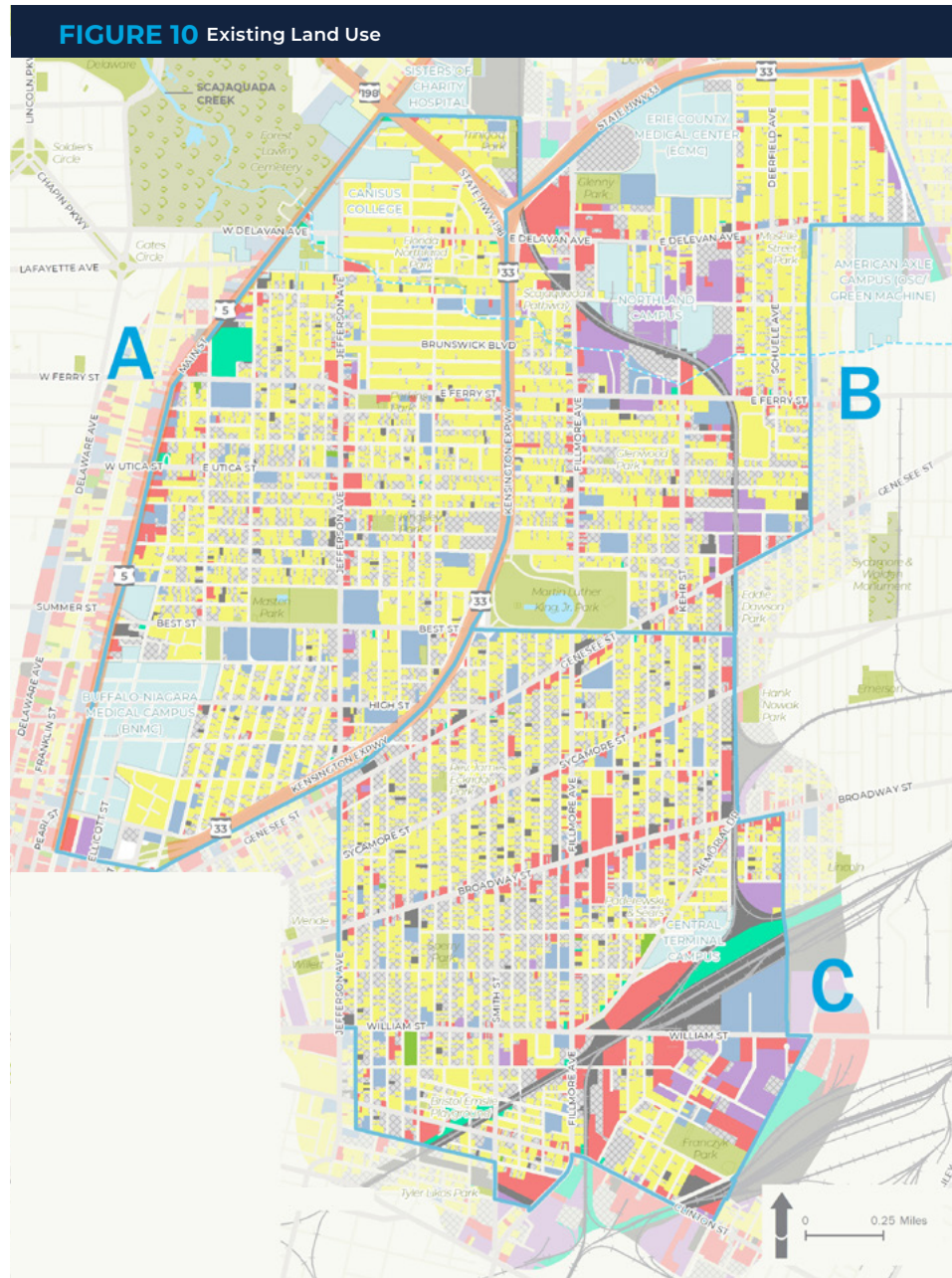
CENTRAL TERMINAL. PHOTO: BFNHS



Land Use & Zoning

EXISTING LAND USE	84
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EXISTING LAND USE
THE GREEN CODE



SOURCE: ESRI 2020; CITY OF BUFFALO 2020; OPEN STREET MAP 2018; NYDOT 2013; LISC WNY 2021; ERIE COUNTY DEPT. OF PLANNING 2020

- Neighborhood Plan Areas
- Anchor in the near East Side
- Park / Open Space
- Cemetery
- Water
- Scajaquada Creek (Buried)
- NYS Highway

2020 Existing Land Use

- Commercial
- Community Services
- Industrial
- Public Services
- Recreation & Entertainment
- Wild, forested, conservation lands & public parks
- Residential
- Vacant Land
- Not Available

0 0.25 Miles

EXISTING LAND USE
THE GREEN CODE

As a quick tour through the neighborhood quickly reveals, vacant land dominates land use within the combined planning areas ranging from 24% in Area A up to 32% in area C. The next largest classes of use are single and two family residential properties—that also range substantially—from 38% in Area A to 26% in Area C. Of note, community services are much higher in Planning Area A—possibly reflective of the access afforded by the Main Street Transit line. The Community Services category includes religious uses, which include 144 church properties throughout the combined planning areas, for a combined total of 68 acres. Commercial uses are highest in Planning Area C. Despite the strong impression created by industrial and brownfield sites on visitors, industrial uses comprise less than 5% of the combined planning areas. Public parkland is low at less than 3% of land use, except in Planning Area B due to Martin Luther King Park.

Existing Land Use (2020)	Area A		Area B		Area C		Total Within Area	
	Acres	% Of Planning Area	Acres	% Of Planning Area	Acres	% Of Planning Area	Acres	% Of Planning Area
Not Available	26.6	2.6%	33.0	3.8%	104.5	9.5%	164.1	5.5%
Commercial	72.0	7.0%	72.3	8.4%	151.5	13.8%	295.9	9.9%
Community Services	157.5	15.3%	53.9	6.3%	76.3	7.0%	287.8	9.6%
Industrial	12.5	1.2%	78.9	9.1%	42.6	3.9%	134.0	4.5%
Public Services	16.6	1.6%	0.8	0.1%	20.0	1.8%	37.4	1.3%
Recreation & Entertainment	21.2	2.1%	0.4	0.0%	4.7	0.4%	26.4	0.9%
Residential	11.2	1.1%	6.4	0.7%	15.3	1.4%	32.9	1.1%
Residential - Apartment	47.9	4.7%	20.9	2.4%	13.1	1.2%	81.8	2.7%
Residential - Single Family	195.9	19.1%	148.5	17.2%	155.7	14.2%	500.1	16.8%
Residential - Two Family	8.1	0.8%	2.3	0.3%	11.8	1.1%	22.2	0.7%
Residential - Three Family	199.5	19.4%	125.2	14.5%	130.8	11.9%	455.5	15.3%
Vacant Land	245.1	23.9%	265.3	30.7%	349.7	31.9%	860.1	28.8%
Wild, Forested, Conservation Land & Public Parks	12.0	1.2%	54.9	6.4%	20.0	1.8%	87.0	2.9%
Total	1026.0	100%	862.9	100%	1096.1	100%	2985.1	100%

**EXISTING LAND USE
THE GREEN CODE**

City of Buffalo Zoning
(Green Code 2017)

- URBAN CORE (N-1)
 - N-1C: Mixed-Use Core
 - N-1S: Secondary Emp. Center
- URBAN NEIGHBORHOOD (N-3)
 - N-3C: Mixed-Use Center
 - N-3E: Mixed-Use Edge
 - N-3R: Residential
- URBAN CENTER (N-2)
 - N-2C: Mixed-Use Center
 - N-2E: Mixed-Use Edge
 - N-2R: Residential
- URBAN EDGE (N-4)
 - N-4-30: Single Family
 - N-4-50: Single Family
- CORRIDOR
 - C-R: Rail Corridor
- OPEN SPACE
 - D-OS: Square
 - D-OG: Green
- CAMPUS
 - D-R: Residential Campus
 - D-E: Educational Campus
 - D-M: Medical Campus
- EMPLOYMENT
 - D-S: Retail Shop
 - D-C: Flex Commercial
 - D-IL: Light Industrial
 - D-IH: Heavy Industrial

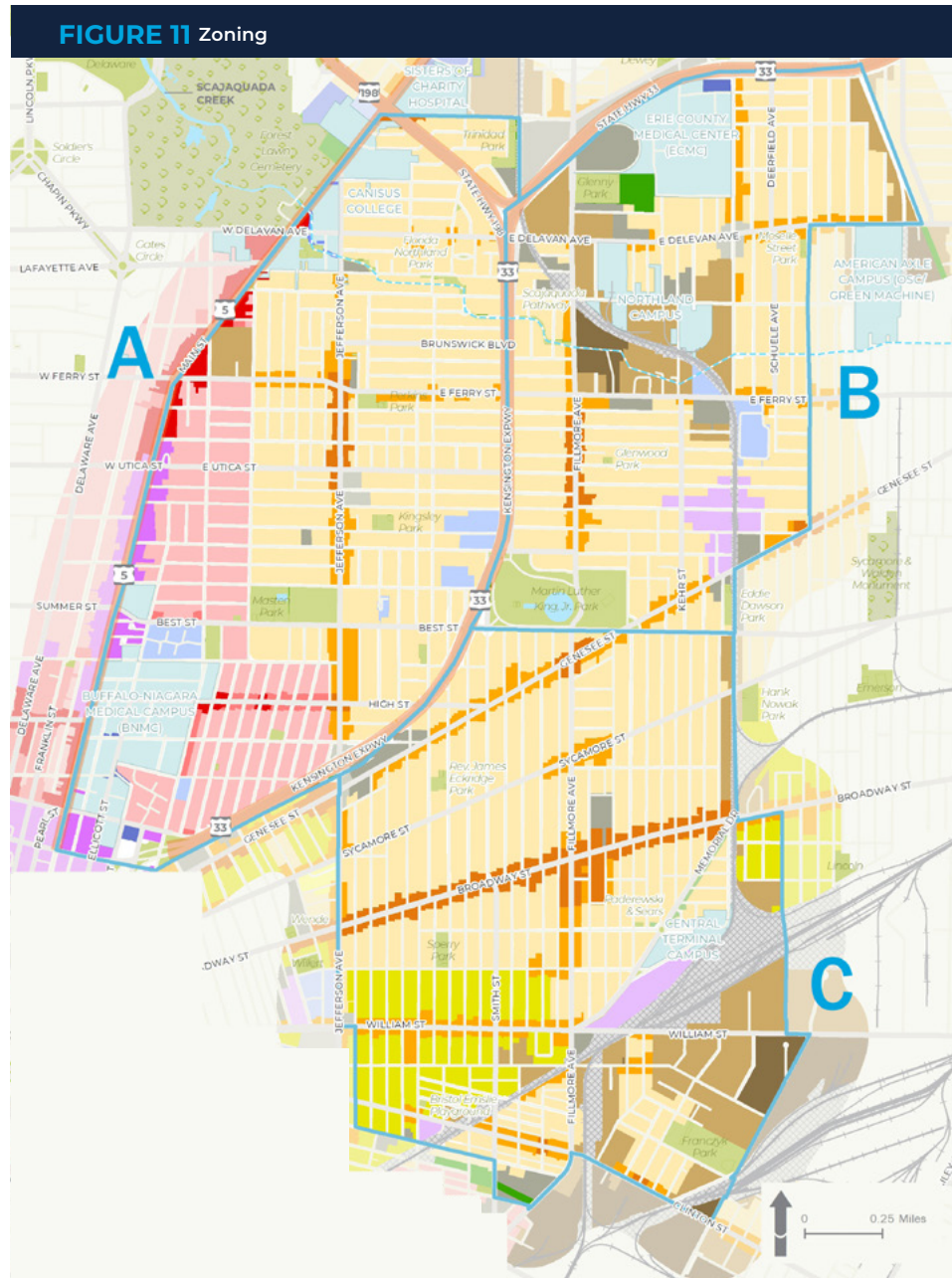


FIGURE 11 Zoning

- Neighborhood Plan Areas
- Anchor in the near East Side
- Park / Open Space
- Cemetery
- Water
- Scajaquada Creek (Buried)
- NYS Highway

SOURCE: ESRI 2020, CITY OF BUFFALO 2017, OPEN STREET MAP 2018, NVDOT 2013, LISC WNY 2021, ERIE COUNTY DEPT. OF PLANNING 2020

EXISTING LAND USE THE GREEN CODE

The Green Code.

The Green Code does not dictate one specific land use, but creates a series of allowable uses, guardrails, and conditions for development. In the green code, everything is assigned a use, even if currently vacant. Within the Green Code, the amount of development currently reflected on the East Side is reflective of a much larger market demand and density than currently exists, and is something to be explored further with neighborhood partners.

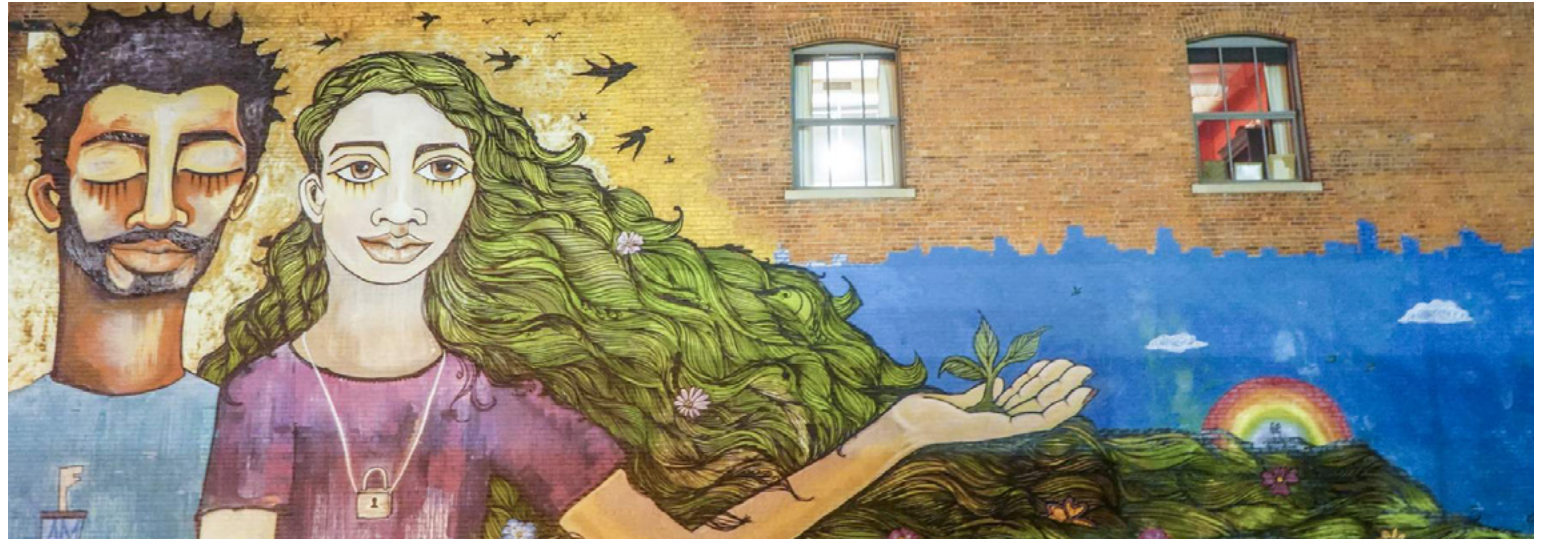
Under the Green Code, Urban Neighborhood Residential (N-3R) is the predominant zone at 44% of acreage, with another 6.3 % of land designated for Urban Center residential. Employment Focused Uses including flex commercial and light industrial uses, and are designated for 2.9% and 8.2% of parcels, respectively. Campus-style uses, including the Buffalo Niagara Medical Campus and ECMC comprise over 6% of uses in Areas A and B. Green Open Space has been designated at 8% in Areas A and B. Planning Area C does not include any campus uses and less than 2% of land is designated for open space.

Green Code Zones (2017)	Area A		Area B		Area C		Total Within Area	
	Acres	% Of Planning Area	Acres	% Of Planning Area	Acres	% Of Planning Area	Acres	% Of Planning Area
C-R (Rail Corridor)	4.6	0.4%	28.2	3.2%		15.2%	214.5	6.6%
Del-C-H (Other Corridor)	48.0	4.2%	24.0	2.7%		0.7%	80.4	2.5%
Del-C-T (Other Corridor)	0.6	0.1%		0.0%		0.0%	0.6	0.0%
Urban Core	N-1c (Mixed-Use Core)	45.4				0.0%	45.4	1.4%
	N-1s (Secondary Employment Center)		0.0%	23.8	2.7%	31.5	55.3	1.7%
Urban Center	N-2c (Mixed-Use Center)	14.5	1.3%		0.0%	0.0%	14.5	0.4%
	N-2e (Mixed-Use Edge)	10.4	0.9%		0.0%	0.0%	10.4	0.3%
	N-2r (Residential)	204.3	17.9%		0.0%	0.0%	204.3	6.3%
Urban Neighborhood	N-3c (Mixed-Use Center)	13.9	1.2%	9.0	1.0%	49.0	72.0	2.2%
	N-3e (Mixed-Use Edge)	40.8	3.6%	43.2	4.8%	78.6	162.6	5.0%
	N-3r (Residential)	500.7	44.0%	408.3	45.7%	522.0	1431.0	44.4%
Urban Edge	N-4-30 (Single Family)	2.8	0.2%		0.0%	125.6	128.4	4.0%
Open Space	D-0g (Green)	89.8	7.9%	75.4	8.4%	22.6	187.8	5.8%
	D-0s (Square)	0.1	0.0%		0.0%	2.2	2.3	0.1%
Employment	D-S (Retail Strip)	5.7	0.5%	4.6	0.5%	2.6	13.0	0.4%
	D-C (Flex Commercial)	8.6	0.8%	61.3	6.9%	24.5	94.4	2.9%
	D-1h (Heavy Industrial)		0.0%	16.6	1.9%	20.1	36.6	1.1%
	D-1l (Light Industrial)	13.0	1.1%	125.5	14.0%	125.7	264.2	8.2%
Campus	D-R	30.8	2.7%	15.5	1.7%		46.3	1.4%
	D-E	34.4	3.0%		0.0%		34.4	1.1%
	D-M	69.6	6.1%	58.4	6.5%		128.0	4.0%
Grand Total	1138.0	100%	893.6	100%	1194.6	100%	3226.3	100%

Appendices & Contributions

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Voyage by Chuck Tingley. Photo: Google

The WITHIN WNY quality of life planning process, developed with neighborhood partners, uses a comprehensive approach to create a neighborhood action plan that addresses neighborhood priorities across [LISC program areas](#) including Affordable Housing, Community Leadership, Creative Placemaking, Economic Development, Education, Financial Stability, Health, Safety & Justice, and Sports & Recreation. It embodies the LISC model of grounding the pooled public and private resources LISC has access to in local communities by working with place-based neighborhood partners.

The three neighborhood areas located just east of Main Street were selected to launch the new livability planning program based on identified historic disinvestment patterns and the greatest gaps in health and wealth equity compared to the rest of the region. Simultaneously, in late 2019, early 2020, LISC Western New York was building a team to carry out the livability planning program in coordination with the economic inclusion, housing, and capacity building program areas.

COVID-19

Just after hiring the first WITHIN WNY Program Officer, and as we planned for the launch of this process, our community was significantly impacted by the onset of the COVID-19 pandemic in March 2020. LISC operations quickly moved to a virtual, work-at-home model and the new team strategized pathways to move forward in the context of the pandemic and lived realities of the communities and partners engaged in the process. The pandemic only exacerbated the health and wealth equity issues within Buffalo. We saw initial, large scale spread of the virus in Black and Brown communities, areas already more significantly impacted by underinvestment in the social determinants of health. Deaths rates resulting from the virus were also disproportionately impacting people of color. Concerted and focused efforts by community leaders like the African American Health Equity Task Force, places of worship, community centers like Delavan Grider, food providers, health

- APPENDIX A**
- PROCESS**
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providers like Jericho Road and GBU-AHN, and mutual aid efforts were among the most critical community responders who advocated for an intentional County and City focus on the communities of color. Testing centers, and eventually vaccine distribution hubs, were set up in Black and Brown neighborhoods, including the three planning areas, in the first wave of interventions. This intentionality helped to level out the disproportionate impact of the pandemic in these communities, though health data still shows inequities according to race and zip code.

The socioeconomic impact of the pandemic has also had a tremendous impact on the neighborhoods in all of the planning areas. First, a transition to physical isolation meant people lost their jobs and/or had to choose to continue to work in frontline or service industry jobs in the height of the risks from the virus. Children were sent home from school and/or childcare, which also meant parents made difficult decisions to balance work and childcare/schooling. Small businesses were pressed to make rapid transitions to virtual platforms or socially distant services in order to survive, otherwise many closed their doors. The neighborhood environment was brought to the forefront as families looked for safe outdoor places to go, exercise, and access resources. Walkability, food access, the quality of green space, bicycling, and transportation have been critical factors for navigating the pandemic. Affordable, safe housing, an important issue even prior to the pandemic, rose to one of the most significant concerns of families during this time. Spending more time at home meant the need for stable housing with broadband access and adequate utilities. While the renewed focus on these inequities by multi-sector partners is promising, communities continue to be challenged by circumstances related to under investment in their environments and social and economic systems that support their families.

Racial Justice

The COVID-19 pandemic highlighted the obvious and known race-related health and economic inequities locally and nationally. This was compounded by the renewed racial justice movement that followed the unjust murder of George Floyd by police, also in early 2020. George Floyd’s murder was one among many cases of police brutality and murder in the media in 2020. Black Lives Matter brought communities together, amid the pandemic, to demand justice and equity. Locally, Buffalo experienced both the raised community awareness and action and the effects of police brutality.

Organizations and government entities demonstrated a renewed commitment to racial justice and a new wave of diversity, equity, inclusion, and justice advocacy continues to be a priority. In this moment, organizations also are beginning to understand the need to center race in order to more effectively close wealth and health equity gaps throughout communities.

**APPENDIX A
PROCESS
TIMELINE**

APPENDIX B

APPENDIX C

CONTRIBUTIONS

Pre 2020

2004

Masten Park Cold Springs Housing Competition

2017–2018 LISC

City of Buffalo hire Urban Design Associates to conduct neighborhood outreach around Masten Park/Cold Spring Housing Goals

2019

East Side Avenues Starts

HUD Section 4 funding administered to BUDC for a Northland Planning Grant

LISC Staff Hired for Economic Inclusion Work

2020

March

COVID-19 Work from Home Begins

April

LISC Staff Hired to manage WITHIN WNY Neighborhood Planning Work

Ongoing Economic Development Report Review-Staff collected and compiled past data to inform Economic Inclusion portion of investment plan

Outcomes: Staff gathers community’s previous feedback on Buffalo Billion, REDC Key Industries, Northland Brownfield Opportunity Area, City-released Reports, Neighborhood level reports (like 2017 Fillmore Streetscape Plan, 2004 Masten Neighborhoods Plan, ROCC Studies, etc)

May

AARP Funding Received for Pride in Place. In partnership with the Buffalo Center for Health Equity

August

6 Livability Meetings Summer 2020 - Goals: Learn about each organization’s top 3 goals and opportunities for collaboration

September

Attorney General’s Affordable Housing 101 Training Released. 8 entities receive pre-dev funding and expected to produce 382 units of affordable housing

October

First Equitable Neighborhood Development Summit kicks off with 116+ virtual attendees



APPENDIX A

PROCESS

TIMELINE

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CONTRIBUTIONS

2021

January

Prospect Hill Consulting is hired by LISC team for data mapping and HUB Site development

February–June

Outcomes: Staff gathers data relative to Buffalo Green Code, Main Street e-TOD, Buffalo Sewer Green Infrastructure

Intensive Multi-Sector Data Collection

LISC National Resources available for Economic Inclusion. LISC partners with Buffalo Urban League (BUL)

July

HUD Section 4 funding to Buffalo Urban League assists in hiring Jacques Consulting for outreach assistance.

Economic Inclusion Steering Team Formed

Eight Economic Inclusion Focus Groups: Commercial Districts, Creative & Cultural Economy, Workforce Development, Real Estate, Main Street Businesses (x2), Childcare Economy, New American Business Owners

Regional Housing Report Released in partnership with Partnership for the Public Good

August

Moving Forward Together funding received with several housing partners for East Side modular housing developments

Four public engagement sessions occur at Kuleta Pamoja, Funk Fest, Manna @ Northland, SuperStreet

Individual Interviews ongoing with Economic Inclusion & Livability Partners-Summer 2021

September

Virtual Scenario Planning Event - Sept 2021

Interactive Digital HUB Site available to the public

October

Presentation of Shifting the Narrative: ROI on Healthy Communities

All data and engagement materials get compiled in WITHIN East Side Report draft



APPENDIX A

PROCESS

TIMELINE

APPENDIX B

APPENDIX C

CONTRIBUTIONS

2021–2022

November–January 2022

6-part Commercial District Management 101 Training Released. Administered by LISC in partnership with ESA. Nov 2021–Jan 2022

Weeks of partner interviews on WITHIN Report for public feedback and investment plan endorsement through Q1 2022

February

Finalist for NYSERDA Clean Neighborhoods Challenge with HOCN, GOBike, SMI, East Side Bike Club, BNMC, CEJ

April

Implementation Council Convenings Kick Off April 2022

May–December

Finalized WITHIN Report is launched

Ongoing fundraising for Investment Plan Implementation

Continue Implementation Council convenings as funding allows.



APPENDIX A
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DEFINITIONS
IMPLEMENTATION
PARTNERS
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CONTRIBUTIONS

AFFORDABLE HOUSING

means that a household’s housing costs, including energy, does not exceed 30% of its gross monthly (family) income.

ARPA

American Rescue Plan Act

BIPOC

Black and/or Indigenous People of Color

CDFI

Community Development Financial Institution

CDBG

Community Development Block Grant

DIVERSITY

The terms that most often come to mind are race, ethnicity, and gender - though the term “diversity” is also used in relation to age, national origin, religion, difference of ability, sexual orientation, socioeconomic status, education, marital status, language, and physical appearance. It also involves different ideas, perspectives and values.

EQUITABLE / EQUITY

is dealing fairly and equally with all concerned.

ERAP

Emergency Rental Assistance Program

ESA

East Side Avenues

E-TOD

Equitable Transit Oriented Development

HOME

Housing Opportunities Made Equal

INCLUSION

Authentically bringing traditionally excluded individuals and/or groups into processes, activities, and decision/policy making in a way that shares power.

MWBE

Minority and/or Women-Owned Business Enterprise

MOBILITY

is the ability to move or be moved freely and easily.

MULTI-MODAL

simply means involving several different forms of activities.

OPEN4

A private funding initiative focused on regional inclusive entrepreneurship

RACIAL WEALTH GAP

The rate at which white householders own their homes compared to African American householders. Further, the overarching housing values in African American predominant neighborhoods are just a third of values in the region’s predominantly white neighborhoods.

RACIAL INCOME GAP

This refers to the income gap between white residents in the region and Black and Latino residents. In Buffalo-Niagara, this gap is more than doubled for white residents compared to Black and Latino residents.

SECTION 8

The housing choice voucher program is the federal government’s major program for assisting very low-income families, the elderly, and the disabled to afford decent, safe, and sanitary housing in the private market.

TOD

Transit Oriented Development

APPENDIX A

APPENDIX B

DEFINITIONS

IMPLEMENTATION

PARTNERS

APPENDIX C

CONTRIBUTIONS

**AFRICAN HERITAGE
FOOD COOP**

ALBRIGHT KNOX

AMERICAN AXLE

BCCWNY

Black Chamber of Commerce
Western New York

**BEAU FLEUVE MUSIC &
ARTS**

**BELMONT HOUSING
RESOURCES FOR WNY,
INC.**

BFNC

Buffalo Federation of
Neighborhood Centers

BFNHS

Broadway Fillmore
Neighborhood
Housing Services

BNMC

Buffalo Niagara
Medical Campus

BTRU

Buffalo Transit Riders United

BUDC

Buffalo Urban
Development Corporation

**BUFFALO FOOD
EQUITY NETWORK**

**BUFFALO FREEDOM
GARDENS**

BUFFALO GO GREEN

BUL

Buffalo Urban League

BURA

Buffalo Urban
Renewal Agency

CANISIUS COLLEGE

CAO

Community Action
Organization

CATHOLIC HEALTH

CDC

Community Development
Corporation

CDFIS

Community Development
Financial Institutions

**CEDARLAND
DEVELOPMENT**

CEJ

Center for Economic Justice

CEL

Center for Entrepreneurial
Leadership

CITIZEN'S ALLIANCE

CITY OF BUFFALO

**COMMERCIAL DISTRICT
GROUPS**

COMMUNITY FIRST

CTRC

Central Terminal
Restoration Corporation

**DEVELOPING OUR
TRANSIT FUTURE
PARTICIPANTS**

DOT

NYS Department of
Transportation

EAST SIDE AVENUES

EAST SIDE BIKE CLUB

EAT OFF ART

ECIDA

Erie County Industrial
Development Agency

ECMC

Erie County Medical Center

EFORALL

Entrepreneurship
for All Erie County

ESA

East Side Avenues

**ETOD COORDINATING
COMMITTEE**

FBCLT

Fruit Belt Community
Land Trust

FILLMORE FORWARD

FOOD FOR THE SPIRIT

FOOD FUTURES WNY

GBNRTC

Greater Buffalo Niagara
Regional Transportation
Council

GJABA

Greater Jefferson Avenue
Business Association

GOBIKE BUFFALO

GRASSROOTS GARDENS

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IMPLEMENTATION PARTNERS

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CONTRIBUTIONS

HEALTHY CORNER STORES INITIATIVE

HOCN

Heart of the City Neighborhoods

HOME

Housing Opportunities Made Equal

HOME HEADQUARTERS

IDA

Incremental Development Alliance

INCREMENTAL DEVELOPMENT ALLIANCE

LINCOLN MEMORIAL CHURCH

LISC (WNY)

Local Initiatives Support Corporation (Western New York)

LIVE WELL ERIE

MASTER GARDENERS

MATT URBAN CENTER MISSION IGNITE

MOM MARKET

Market on Michigan A

NFTA

Niagara Frontier Transportation Authority Northland Campus

NYPA

New York Power Authority

OLMSTED PARKS CONSERVANCY

ONE REGION FORWARD

OPEN4

A private funding initiative focused on regional inclusive entrepreneurship

PAPPY MARTIN LEGACY JAZZ COLLECTIVE

PROJECT RAINFALL

REGION CENTRAL

RE-TREE WNY

ROCC

Restore Our Community Coalition

SALVATION ARMY

SBDC

Small Business Development Center

SHARED MOBILITY INC.

ST. JOHN'S CREDIT UNION

STAND UP BUFFALO

THE EXCHANGE AT BEVERLY GRAY

THE FOUNDRY

TRUST FOR PUBLIC LAND

UFV

Urban Fruits & Veggies

ULI

Urban Land Institute

URBAN PLAN 4ALL

WAKANDA ALLIANCE

WBC

Canisius Women's Business Center

WNY COVID-19 RESPONSE TEAM

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CONTRIBUTIONS

Team Support

LISC WNY, with the financial support of the John R. Oishei Foundation, provided capacity and technical support through staff and consultant teams throughout the WITHIN program.

Consultants

Prospect Hill Consulting LLC and JBK Consulting

Prospect Hill is a small, NYS Certified Minority and Women-owned Business Enterprise (M/WBE) LLC located in the Prospect Hill Historic District within the vibrant West Side community of Buffalo, NY. Prospect Hill has more than 60 years of combined nationwide experience in the environmental consulting industry and provided all of the GIS mapping data analyses, design, construction, and maintenance of the HUB site throughout the WITHIN program. JBK Consulting provided scenario planning analyses, education, and training support for LISC and community partners.

White Bicycle and Renata Toney

White Bicycle is a nationally recognized branding team based in Buffalo, New York. White Bicycle focuses on brand strategy, brand design, and brand content. Part studio, part agency, they are a group of creatives who integrate strategy, project management, and client collaboration into our process. White Bicycle contracted with Renata Toney, owner of On Message Communication and Public Relations Strategist at the Burchfield Penney Art Center, to design and develop the WITHIN WNY / East Side brand and messaging. This incredible report document design was also generated through White Bicycle.

Buffalo Urban League and Jacques Planning & Consulting

The Buffalo Urban League empowers African Americans, other minorities, and disadvantaged individuals to secure economic self-reliance, parity, power, and civil rights. The Buffalo Urban League partnered with Jaques Garcia of Jacques Planning & Consulting Services, LLC to provide support for WITHIN East Side community outreach and focus groups focused on topics in economic inclusion during the summer of 2021.

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CONTRIBUTIONS

LISC WNY

Julie Barrett O’Neill, LISC WNY Executive Director 2018-2022;

- Local Government Relations
- Housing processes, including the Regional Housing Market Study, Moving Forward Together Housing proposal and Mission Based Affordable Housing program.

Tyra Johnson Hux, LISC WNY Operations Director;

- Support for emerging Black developers through the Community Based Real Estate Development Training
- Built synergies and connections with regional economic development players
- Anchor institution & workforce development strategies
- Manages our local small business grant programs (ie. General Motors)
- Co-authored the Regional Inclusive Economic Development Agenda

Kate Rebhan, Nonprofit Coaching & Capacity Support

- Provided one on one assistance to nonprofit organizations
- Manages our LISC AmeriCorps & Section 4 grant programs
- Manages all general office grants and contract management

Saira Siddiqui, Neighborhood Business Support

- Manages neighborhood based economic development initiatives, including commercial corridor program management and placekeeping initiatives
- Co-authored the Regional Inclusive Economic Development Agenda
- Co-authored the WITHIN East Side Neighborhood Plan
- Assisted in AARP Pride in Place project & early win activities

Brittany Perez, Livability Program Support

- Secured AARP grant funding for the Pride in Place project & early win activities
- Secured Regional Plan Association funding
- Manages LISC’s health equity portfolio inclusive of transportation and food access work
- Co-authored the WITHIN East Side Neighborhood Plan

Maggie Hamilton Winship, Real Estate & Lending Support

- Support for emerging Black developers through the Community Based Real Estate Development Training
- Mission Based Affordable Housing & Affordable Housing 101 Trainings
- Provides direct financing & real estate assistance to partner organizations and businesses

Thank you.